Exhibit 13

```
00001
  1 35674/S53972
  2
       IN THE UNITED STATES DISTRICT COURT
  3
         NORTHERN DISTRICT OF CALIFORNIA
 4
  5
      PHILIP WONG, FREDERIC
     CHAUSSY, and LESLIE MARIE )
      SHEARN, individually, on )
     behalf of all others
  7
      similarly situated, and )
     on behalf of the general )
 8
      public,
  9
         Plaintiffs,
 10
                     )No. 3:07-cv-2446 MMC
        vs.
 11
      HSBC MORTGAGE CORPORATION )
      (USA); HSBC BANK USA,
      N.A.; and DOES 1 through )
 12
     50, inclusive,
 13
        Defendants.
                       )
 14
 15
         30(b)(6) VIDEOTAPED DEPOSITION OF
           JEANETTE JENNINGS
 16
          Taken December 19, 2007
           Commencing at 9:08 a.m.
 17
 18
 19
 20
 21 REPORTED BY: MELANIE L. HUMPHREY-SONNTAG, RDR, CRR, CSR
       PARADIGM REPORTING & CAPTIONING INC.
 22
             1400 RAND TOWER
         527 MARQUETTE AVENUE SOUTH
 23
         MINNEAPOLIS, MINNESOTA 55402-1331
     612-339-0545 * 800-545-9668 * Fax 612-337-5575
 24
 25
```

0000	30(b)(6) videotaped deposition of	
2	JEANETTE JENNINGS taken on December 19, 2007,	
	commencing at 9:08 a.m., at the law firm of Littler	
	Mendelson, P.C., Suite 2900, 200 North LaSalle	
	Street, before Melanie L. Humphrey-Sonntag,	
	Registered Diplomate Reporter, Certified Realtime	
	Reporter, and Notary Public of and for the State of	
8	Illinois.	
9		
10	******	
10	APPEARANCES	
11		
12	On Behalf of the Plaintiffs:	
13	Mr. Bryan J. Schwartz Nichols, Kaster & Anderson, LLP	
14	Suite 720	
15	One Embarcadero Center San Francisco, California 94111	
16	(415) 277-7235	
17	On Behalf of the Defendants:	
18	Ms. Michelle R. Barrett	
19	Littler Mendelson, P.C. 20th Floor	
20	650 California Street San Francisco, California 94108-2693	
	(415) 433-1940	
21	Also Present: Mr. Bruce Witty, Videographer	
22		
23		
24	NOTE: The original transcript will be filed with Mr. Schwartz, pursuant to the applicable Rules	
25 of Civil Procedure.		

- 1 Q. It's never been distributed in any way to
- 2 the loan officers that you know of?
- 3 A. No, because we tell people that it's --
- 4 where it's available and where they can look. So it
- 5 isn't anything that's necessary to hand out.
- 6 Q. Regardless of what the job description
- 7 says --
- 8 A. Excuse me.
- 9 Q. -- you don't know actually how much time
- 10 loan officers are spending outside of HSBC
- 11 facilities in their home offices; isn't that right?
- 12 A. No, I don't know -- I can't say exactly. I
- 13 just know that the majority of their time should be
- 14 spent outside, obtaining business.
- 15 Q. Well, you're saying "should be spent," and
- 16 I'm asking you in terms of actually what happens
- 17 with actual loan officers' work.
- You don't know if any loan officer actually
- 19 spends a majority of his or her time outside of an
- 20 HSBC facility or a home office?
- 21 A. No. You have to understand there's
- 22 200-some-odd loan officers, so I -- I don't track
- 23 their daily comings and goings, no.
- MR. SCHWARTZ: Can we go off the
- 25 record.

- 1 Q. You don't ---
- 2 A. But they always receive their -- their
- 3 biweekly draw.
- 4 Q. You don't have a -- a different minimum draw
- 5 for employees in New York or California or other
- 6 states; is that right?
- 7 A. No. The minimum is the minimum is the
- 8 minimum.
- 9 Q. And are you aware that loan officers are
- 10 required to reimburse the company for application
- 11 fees where a loan application fails?
- 12 A. That's a broad statement. They don't have
- 13 to pay it back if the loan is declined unless they
- 14 never collected the fee and we've incurred the
- 15 expenses, and that's actually in -- in the actual
- 16 incentive plan.
- 17 So, for example, if I've taken a loan
- 18 application but I did not collect the fee from the
- 19 customer and it's gone through the processing, at
- 20 the end of the processing that customer is then
- 21 declined but I still have not collected that fee
- 22 from the customer, I can I can get I can get
- 23 that deducted, yes.
- 24 If it's because it's a regular decline, no,
- 25 and I've done everything right, but that's under

- 1 errors and omissions and, I think, exclusions, that,
- 2 if they fail to collect the necessary fees or if
- 3 it's through their own negligence, fraudulent --
- 4 whatever it might be -- then they could be -- have
- 5 those -- those fees deducted from commissions, yes.
- 6 Q. Do you know to what extent loan officers are
- 7 encouraged not to collect application fees by their
- 8 supervisors in order to close more deals?
- 9 A. They shouldn't be encouraged to do that at
- 10 all. I'm not familiar with that practice at all.
- 11 That would go against -- because we're incurring
- 12 expenses for the appraisals and what needs to be
- 13 done, so I would find that hard to believe that
- 14 they're encouraged to not collect the fees.
- 15 That doesn't make sense.
- 16 Q. Okay. Well, we have sworn testimony that
- 17 that's exactly what's happening, so --
- 18 A. Oh.
- 19 Q. -- and documentation of that happening, so
- 20 I'm wondering and so -- but it's your testimony
- 21 that you're not aware of that happening?
- 22 A. Absolutely not. No.
- 23 Q. And do you have something -- a published
- 24 policy -- that is specifically contrary to that
- 25 practice of supervisors encouraging or requiring

- 1 their loan officers not to collect application fees?
- 2 A. That would be a business policy. It would
- 3 be a policy that's directed by HR, so I couldn't
- 4 comment to that. If they've published anything,
- 5 I -- I don't know.
- 6 But the plan itself speaks to it, that, if
- 7 they don't collect the fees, they will be charged.
- 8 Q. Where is that? The plan that --
- 9 A. Probably under --
- 10 Q. -- in Exhibit 3?
- 11 A. And, again, if it is not in this one, it is
- 12 in the newest versions.
- 13 Could be under "Exclusions." It could be
- 14 under the -- it's under the new plans most
- 15 definitely, but I need to I need to look at that.
- I don't see it in this particular plan.
- 17 Q. But you believe that it's in a new plan?
- 18 A. Absolutely.
- 19 Q. So is it your testimony that -- that all
- 20 loan officers nationwide earn \$23,660 or more every
- 21 year that they're employed?
- 22 A. Whatever the Federal minimum is, and I think
- 23 that -- it changed this year if -- it was 23.
- 24 Previously it was just 23,000.
- I would say that that would be at least that

- 1 Q. What evidence exists that supports the
- 2 notion that loan officers are receiving -- that it's
- 3 clearly reiterated to loan officers a number of
- 4 times that they're an outside sales force?
- 5 A. Through their management -- as far as
- 6 documentation, I don't have documentation. I can
- 7 only say from my own verbal conversations that I've
- 8 had with a few of them, that they've had in meetings
- 9 and through their training, that, with high-trust
- 10 selling, that they are to be entrepreneurs, they
- 11 should be out and about.
- 12 And, in following the high-trust selling
- 13 philosophies of what they need to do to build their
- 14 business, their management -- that -- that this is
- 15 common knowledge. It isn't anything that should be
- 16 a surprise to anyone.
- 17 Q. Do you have any evidence that establishes
- 18 that loan officers work -- spend more than
- 19 50 percent of their time working outside of HSBC
- 20 facilities at any time?
- 21 A. I wouldn't say any -- anything other than
- 22 their business plan, that they should be spending
- 23 more than 50 percent of the time outside of it.
- 24 Q. What --
- 25 A. Their business plans also speak to them

- 1 making business calls, working out and about, and
- 2 working their business. They're a commissioned
- 3 sales force, so . . .
- 4 Q. Where does a business plan state that they
- 5 are to spend more than 50 percent of their time
- 6 outside of HSBC office facilities?
- 7 A. I didn't say that it would state it was to
- 8 spend 50 percent or more time. I said it would
- 9 indicate that they need to spend 50 percent or more
- 10 time --
- 11 Q. It would indicate --
- 12 A. -- that they should not be --
- 13 Q. How would it indicate that?
- 14 A. I think in -- if you read on the business
- 15 plan, in their business plans and what's expected of
- 16 them and through their training, that their time
- 17 should be spent in the field getting business and
- 18 meeting with clients.
- 19 For it to say "You are going to spend more
- 20 than 50 percent -- "no, you're not going to find
- 21 that.
- 22 But, again, they are commissioned
- 23 salespeople. They're hired to sell and are hired as
- 24 salespeople. Anyone in the commissioned sales
- 25 field, in any commissioned sales field, know that

- 1 they're not going to get their business by sitting
- 2 in an office. It's going to be outside sales.
- 3 Q. Okay. And what I'm asking you is, does the
- 4 company, HSBC -- that you're speaking for,
- 5 HSBC Bank -- possess any evidence that establishes
- 6 that -- that any loan officer spends more than
- 7 50 percent of his or her time outside of HSBC
- 8 facilities or the home office that they have?
- 9 A. I don't know --
- 10 MS. BARRETT: Objection; calls for a
- 11 legal analysis and conclusion.
- 12 A. (Continuing.) I don't know.
- 13 BY MR. SCHWARTZ:
- 14 Q. You're not aware of any such evidence?
- 15 A. I said I don't know. I'm not aware if
- 16 compensation has it -- I don't know if -- in part of
- 17 their testing. I don't know. I can only say what
- 18 we verbally have trained them, what we have verbally
- 19 indicated to them of what they needed to be doing to
- 20 be out and about getting business. If they're going
- 21 to be successful, it is not sitting in an office.
- 22 Q. Okay. You mentioned three types of ways
- 23 that -- that it was clearly reiterated to loan
- 24 officers that they're, quote, an outside sales
- 25 force. You mentioned first that you've participated

- 1 in conversation where that was emphasized.
- What conversations did you participate in
- 3 where that was emphasized to loan officers?
- 4 A. That might have been individual
- 5 conversations, if someone was struggling and
- 6 reiterating what the expectations of the role are,
- 7 listening in conversations with managers, at sales
- 8 management meetings that they may have had. They
- 9 have regular sales management meetings about what
- 10 they're doing to go out and get business.
- And a lot of it is implied. It isn't just
- 12 stated that you're not going to be getting business
- 13 by sitting in the office. What are you doing to go
- 14 out and drum up business? Are you following your
- 15 high-trust selling training that you've received?
- 16 Are you using the tools? Are you meeting with
- 17 clients? Are you meeting with your centers of
- 18 influence to grow your business?
- 19 Q. Okay. I was asking more specifically, what
- 20 particular -- which particular people did you
- 21 participate in conversations with in which the
- 22 phrase "outside sales force" was emphasized to any
- 23 loan officer?
- 24 A. I don't want to say -- again, "outside
- 25 sales," I'm not going to limit it to just "outside

Filed 09/05/2008

- 1 sales." It's that they need to be out and about
- 2 getting business. They aren't supposed to be just
- 3 stuck in -- just remain in the branch. They
- 4 aren't -- that isn't their role.
- 5 Their role and their expectations -- that is
- what is reiterated, not that you're supposed to be
- 7 out of the branch 50 percent the time. That's what
- 8 I said. We imply that. It isn't said, "You're
- 9 supposed to be an outside salesperson and you're
- 10 supposed to be out 50 percent of the time."
- 11 Q. Okay. So --
- 12 A. That isn't what I said.
- 13 Q. Okay. So you're not aware of any
- 14 conversation or training that -- that specifically
- 15 notifies loan officers that they are outside
- 16 salespeople who are supposed to be out of the
- 17 branches 50 percent of the time?
- A. If you're asking the question does the
- 19 training say that, the training doesn't say, "You're
- 20 an outside salesperson supposed to be 50 percent of
- 21 the time." I've already indicated that.
- 22 If it's indicated that they are -- they are
- 23 outside salespeople just by virtue of the training
- 24 itself and the expectations of the role, then yes.
- 25 It's all implied and it's reiterated in sales

- 1 meetings; it's reiterated in their business plan.
- 2 They're not going to make a business plan from
- 3 sitting in the branch, by making calls and not
- 4 visiting.
- 5 So it's all implied within what they need to
- 6 do on a day-to-day basis in following the training.
- 7 Q. Okay. What . . . so if I understand you
- 8 correctly, you have not seen any training or
- 9 participated in any conversation in which the -- the
- 10 phrase "outside sales" was specifically used to a
- 11 loan officer?
- 12 MS. BARRETT: Objection; misstates
- 13 testimony.
- 14 A. That if "outside sales" was used -- it may
- 15 have been. I've used it myself but . . . to say
- 16 that they had to be in the office or out of the
- 17 office a certain percentage of the time, no.
- 18 They're commissioned salespeople, so they
- 19 can work -- if they want to work until midnight,
- 20 they can work until midnight because they want to
- 21 take care of their kids during the day. Their
- 22 schedules -- they have that freedom.
- They can schedule their time when they need
- 24 to meet with their clients. If it's a Saturday,
- 25 fine; if they're taking a day off during the week,

- 1 that's fine. It's -- they are entrepreneurs and
- 2 we -- we emphasize all the time that they're
- 3 entrepreneurs. That is a common language.
- 4 BY MR. SCHWARTZ:
- 5 Q. And where -- where is the -- you said
- 6 that --
- 7 A. Nothing is written.
- 8 Q. Okay. You -- so you're not aware of any
- 9 written document that describes the loan officers
- 10 as, quote, entrepreneurs?
- 11 A. I might have listed it in memos to -- to a
- 12 few loan officers. It may be in their high-trust
- 13 selling training documents. I would have to refer
- 14 to their high-trust selling training.
- But the high-trust selling training is all
- 16 about mortgage sales specific and being commissioned
- 17 employees and . . . getting out there and building
- 18 their book of business.
- 19 Q. You also said that you -- okay. Well,
- 20 first, as to those memos indicating that -- to loan
- 21 officers -- that you feel that they're
- 22 entrepreneurs, to whom did you send such a memo?
- 23 A. I... I don't know if that is privileged
- 24 because these people are not involved. I have to
- 25 confer. I don't know if that's privileged

- 1 information because that might have been HR employee
- 2 confidentiality. I don't know.

Case 3:07-cv-02446-MMC

- 3 Q. There's no such privilege --
- THE WITNESS: Am I able to say? 4
- 5 BY MR. SCHWARTZ:
- Q. -- in this context with an HR employee.
- THE WITNESS: Am I able to give that 7
- 8 information? Sorry.
- 9 MS. BARRETT: Sure.
- THE WITNESS: I just wanted to confirm 10
- 11 I was able to give this information.
- 12 MR. SCHWARTZ: Sure.
- A. (Continuing.) A few individuals that come 13
- 14 to mind -- and it -- if it wasn't from myself, it
- 15 was from people on my staff.
- One of them was with Frederic Chaussy. 16
- 17 Another was with Philip Wong, and another was with
- 18 who's called Baijnath Agiwal and -- BAIJNATH--
- 19 I'm guessing at the first name Agiwal, A G I W A L.
- 20 Those are the most recent that come to mind.
- And the other two, Frederic and Philip, only 21
- 22 because of this particular case. And, if it wasn't
- 23 myself, then it was a member of my staff, Willie
- 24 Daniel, who had those same conversations, including
- 25 the conversations during the discussion with the

- 1 labor board of California, with Frederic.
- 2 BY MR. SCHWARTZ:
- 3 Q. And the . . . so you -- you were aware of
- 4 Mr. Chaussy -- when you say "Frederic," you're
- 5 speaking of Mr. Chaussy -- you were aware of his
- 6 labor board complaint before he was terminated?
- 7 A. Yeah.
- 8 Q. And the conversations -- so it's your
- 9 testimony that you had conversations with
- 10 Mr. Chaussy and Mr. Agiwal and Mr. Wong in which you
- 11 informed each of them that you felt that they were,
- 12 quote, entrepreneurs?
- 13 A. Again, if it wasn't myself, it was a member
- 14 of my staff, Willie Daniel, that would have had
- 15 those conversations, yes.
- 16 Q. And which --
- 17 A. That they would -- I'm sorry.
- 18 Q. Go ahead.
- 19 A. And what the expectations of the role were,
- 20 and the expectations of the role were they should be
- 21 out and about, they should be getting business, they
- 22 should not be sitting in the branch -- it goes
- 23 against -- and that's why they weren't being
- 24 successful.
- 25 Q. So it's your testimony that -- that they

- 1 were -- but it's not your testimony they were told
- 2 that they should be spending more than 50 percent of
- 3 their time outside of the branch?
- 4 A. As I stated before, we don't say how much
- 5 percentage that they should be out; they should not
- 6 be tied to the branch.
- 7 Q. Okay.
- 8 A. The expectation is they don't have to be
- 9 there and shouldn't be there eight hours a day every
- 10 day. That is just one referral source.
- 11 Q. Do you know to what extent, if any, loan
- 12 officers are told that their primary responsibility
- 13 is to the branch?
- 14 A. I -- I couldn't comment to that. Sales
- 15 managers -- it depends upon the territory.
- 16 Q. And the . . . the term "outside sales," what
- 17 conversations did you use that term in with -- you
- 18 said you -- you've used that in conversations with
- 19 the loan officers.
- 20 A. It . . . just reclarifying that you're
- 21 outside salespeople. You're entrepreneurs, you're
- 22 commissioned a sales force, and again, hence,
- 23 that -- it's implied just by the term of
- 24 "commissioned sales force" and how they're paid.
- What -- when and how I used it -- I use it

- 1 as -- it's a common vernacular, so I can't identify
- 2 each and every time I've used it. I know that I've
- 3 used it.
- 4 Q. You know that you've used it, but you can't
- 5 identify -- can you identify one person that you
- 6 have -- one loan officer whom you have told that
- 7 they -- that he or she is an outside sales employee?
- 8 A. Again, not saying whether they said "outside
- 9 sales" -- whether I used those exact terms -- it's
- 10 that they're entrepreneurs, and that, itself,
- 11 implies that it is outside sales.
- The job, the role, the expectations also say
- 13 "For external sources," so they know that they're
- 14 outside sales.
- 15 Q. Um --
- 16 A. That's the only way they'll be successful as
- 17 a commissioned salesperson, is not by sitting in a
- 18 branch, not by sitting in an office. They have to
- 19 go outside to get the sales.
- 20 So, again, the role itself implies that it's
- 21 outside sales.
- 22 Q. And you've testified repeatedly that -- that
- 23 it's implied or implicit in the position of loan
- 24 officer that they are outside sales and or that
- 25 it's common knowledge.

- What -- what's the basis of that statement? 1
- 2 Where -- where -- where is that established for the
- 3 loan officers that they would be aware of?

Case 3:07-cv-02446-MMC

- A. Within the job interviews, during the
- 5 screening, the training, everything that I've just
- 6 indicated.
- Q. So it's your testimony that, in the job
- 8 interviews, in screening, and in training, that the
- 9 loan officers -- or prospective loan officers -- are
- 10 told that they're going to be outside salespeople?
- A. Again, we don't just say "outside sales." 11
- 12 We say, "This is a commissioned sales position. You
- 13 know what you need to do, you know that we're
- 14 looking for people to be entrepreneurs, meaning
- 15 you're -- you're surrounding yourself with the
- 16 centers of influence -- " another common term that we
- 17 use, whether it be Realtors, accountants "-- you're
- 18 out and about, doing what you need to do, and we
- 19 give you the freedom to do that."
- 20 We talk about scheduling; we talk about all
- 21 of that.
- 22 And, again, I'm speaking for my -- myself
- 23 specifically, and I've heard my staff also describe
- 24 the position. Whether the managers describe the
- 25 position -- they should be because that's also part

Page 20 of 29

- 1 of their training -- as this is a day in the life of
- 2 and it's giving an example of being a day in the
- 3 life of where they follow other loan officers
- 4 around, sometimes even before they are hired so they
- 5 can see a real job preview, if you will, of --
- 6 they're outside sales. They're not just stuck. So
- 7 they're out and about.
- 8 For us to say -- again, do we say "You're an
- 9 outside salesperson"? We don't just say that. It's
- 10 all within the context of the job and the role
- 11 itself.
- 12 Q. Okay. Apart from the implicit or context or
- 13 common knowledge, do you have any evidence at all
- 14 that would suggest that any loan officer was aware
- 15 that he or she was an outside salesperson?
- A. I'd have to read to see if it's within the 16
- 17 plan itself or how much it's in the job description.
- 18 To say that there isn't any I can't say.
- 19 Q. What plan?
- A. The incentive plan. I'm sorry. 20
- Q. Well, you have an incentive plan in front of 21
- 22 you, Exhibit 3. (Indicating.)
- 23 Does it say anywhere --
- 24 A. But again, it also doesn't indicate as far
- 25 as some of the new language that I'd indicated

Filed 09/05/2008

- 1 skills, their experience in the industry, what they
- 2 can bring forward to us as -- as additional
- 3 guaranteed loans, but that is rare, and it's
- 4 considered an exception if it's beyond the six
- 5 months.
- There would have to be a case-by-case 6
- 7 scenario on each one.
- Q. The typical six-month nonrecoverable draw,
- 9 you said it's not a salary. What difference, if
- 10 any, is there between a salary and the
- 11 nonrecoverable draw?
- 12 MS. BARRETT: Objection; calls for a
- 13 legal analysis and conclusion.
- 14 MR. SCHWARTZ: Go ahead.
- 15 A. I -- I just don't -- they're not salaried
- 16 employees, which would possibly put them in a
- 17 different class. They're a commissioned employee,
- 18 so they would, in other words, receive commissions
- 19 on top of that draw while it's forgiven for the
- 20 first six months or whatever that time period is.
- 21 BY MR. SCHWARTZ:
- 22 Q. Okay. But they get a -- for -- typically
- 23 for the first six months, sometimes longer in
- 24 special cases, they get a base -- they get a base
- 25 pay -- if you want to call it a salary or

Filed 09/05/2008

- 1 facing-type roles, so that, in itself -- you know,
- 2 by FLSA, as far as what those jobs are -- excuse
- 3 me would identify it as a nonexempt position.
- 4 On sales, because it's a commissioned sales
- 5 and it being outside sales, predominantly for
- 6 external, client-favoring external. That's why --
- 7 one of the reasons that it's for an exempt position.
- 8 But, again, the exact methodology of what
- 9 finance is using I can't comment to.
- 10 Excuse me. Compensation, not finance.
- Q. You said one of the reasons --11
- 12 A. Excuse me.
- 13 Q. -- one of the reasons that the loan officers
- 14 are exempt is that you perceive that they are
- 15 outside sales employees.
- 16 Where . . . how were you informed that that
- 17 was the rationale for their classification?
- MS. BARRETT: Object; misstates 18
- 19 testimony.
- A. That is just based upon my own knowledge of
- 21 FLSA and my own assumption because it is an outside
- 22 sales position.
- 23 It's a commissioned position.
- 24 BY MR. SCHWARTZ:
- Q. Is it your understanding that all employees 25

- 1 who earn commissions are classified as exempt under
- 2 the FLSA?
- 3 A. I wouldn't say that -- all positions. That
- 4 may not be the case. I'm just describing what our
- 5 positions are for -- for the loan officers, same
- 6 positions that we have for the brokerage side.
- 7 They're also commissioned; they're also exempt, same
- 8 type of status and responsibilities.
- 9 Q. Are you aware of any other reason why you
- 10 believe the -- the loan officers are classified as
- 11 exempt employees?
- 12 A. No. I -- I just described to you what my
- 13 own assumption and knowledge was based on. Anything
- 14 else, you'd have to reach out to compensation.
- 15 Q. Have you read the compensation audit that
- 16 was described of 2006 related to the loan officers?
- 17 A. I'm sorry? Compensation audit? I don't
- 18 think I mentioned anything about a compensation
- 19 audit.
- 20 Do you mean the study?
- 21 Q. Study. Thank you.
- 22 A. Yeah. No. As far as the study, not in the
- 23 greatest detail, only into the positions that we
- 24 have and how their market and -- that the
- 25 classification remains the same.

1 BY MR. SCHWARTZ:

Case 3:07-cv-02446-MMC

- Q. Okay. So I have an example here of an
- 3 employee handbook -- and I understand that this is
- 4 outdated because it's now online -- it's a binder.
- 5 (Indicating.)
- A. Right. Right.
- Q. And this actually was provided to me by one
- 8 of our clients, not by the company.
- But the . . . it's your -- the -- the
- 10 current iteration of the performance management
- 11 process that's available on the intranet specifies
- 12 this these different levels of progressive
- 13 discipline for, say, ordinary offenses or for
- 14 nonperformance?
- A. Right. That these steps may or may not be 15
- 16 taken, based upon what the infraction is.
- Q. Okay. Well, assuming it's not 17
- 18 defalcation --
- 19 A. Yeah. Do you like that word?
- Q. -- or some sort of felony generally but it 20
- 21 just has to do with low sales or something of that
- 22 nature, this -- every manager at -- in -- at HSBC
- 23 North America -- because I understand this is one of
- 24 those policy issues --
- 25 A. Yes.

- 1 Q. -- would follow the same performance
- 2 management process?
- 3 A. They should be, yes.
- 4 Q. Okay. And that process requires ongoing
- 5 coaching or mentoring, first of all; right?
- 6 A. It -- it's recommended for the ongoing
- 7 coaching and mentoring, yes. That should be at
- 8 least a monthly review -- it's also in their
- 9 business plan, a monthly review with the manager.
- 10 Q. And -- and then the -- the first step of
- 11 progressive discipline would be a -- a verbal
- 12 warning?
- 13 A. Right.
- 14 Q. Followed by a -- either a first written
- 15 warning or a final written warning; right?
- 16 A. Right, either one.
- 17 Q. And then how long after that written
- 18 warning -- again, assuming this has to do with
- 19 inadequate sales or kind of a run-of-the-mill
- 20 performance issue -- how long before the
- 21 termination -- the employee could be terminated?
- A. It would depend upon that individual's
- 23 performance and what is a reasonable amount of time
- 24 for us to see has there been any improvement.
- 25 Typically speaking, we're looking for the

- 1 30 days; however, if it's within the first 2 weeks,
- 2 2 1/2 weeks that there isn't one application, they
- 3 haven't done anything further on the call
- 4 monitoring, they're not doing any of the things they
- 5 need to do to improve, it can be sooner.
- 6 But, typically, we would want to see a
- 7 reasonable amount of time, and that's typically
- 8 30 days, you know. We want to see at least that.
- 9 But it's dependent upon the individual and their own
- 10 performance.
- 11 Q. And is that 30-day norm set forth in your
- 12 online -- in your performance management process?
- 13 A. We don't specify time frames. We specify
- 14 reasonable amounts of time to pass in order for you
- 15 to reasonably assess that individual's performance
- 16 for their improvement or that it hasn't improved
- 17 and in order to take the necessary steps.
- You have managers that may give longer than
- 19 that. It all depends upon, you know, the
- 20 performance of the person.
- 21 Are they truly trying to do the right things
- 22 and you can see that they're trying to do the right
- 23 things? That makes a difference. If someone has
- 24 shut down and isn't doing anything -- not reporting,
- 25 not responding or whatever the case might be -- it

- 1 could be sooner than that, so it's really a
- 2 case-by-case scenario.
- 3 But in answer to your question, it doesn't
- 4 specify an exact time frame.
- 5 Q. But you train managers that the norm of a
- 6 reasonable time would be about 30 days?
- 7 MS. BARRETT: Objection; assumes facts
- 8 not in evidence.
- 9 MR. SCHWARTZ: Go ahead.
- 10 A. We recommend to our managers what is
- 11 reasonable. Thirty days is normally reasonable, and
- 12 we explain the same thing just as I said to
- 13 you -- "But if you don't see any performance, please
- 14 contact us." If we have to take that time -- we
- 15 have to up that time frame, it has to be sooner.
- 16 BY MR. SCHWARTZ:
- 17 Q. Okay. And . . . as a manager goes through a
- 18 progressive discipline policy, through this
- 19 progressive discipline policy or this -- I guess
- 20 you're calling it performance management process -
- 21 are they required to interact with HR, with your
- 22 team for the mortgage division folks -- are they
- 23 required to interact with you about meeting each of
- 24 these steps?
- 25 A. Not about meeting each of these steps.

```
00195
  1 STATE OF ILLINOIS)
            ) SS.
  2 COUNTY OF DU PAGE)
  3
```

- 4 I, Melanie L. Humphrey-Sonntag,
- 5 Certified Shorthand Reporter No. 084-004299, CSR,
- 6 RDR, CRR, FAPR, and a Notary Public in and for the
- 7 County of DuPage, State of Illinois, do hereby
- 8 certify that previous to the commencement of the
- 9 examination, said witness was duly sworn by me to
- 10 testify the truth; that the said deposition was
- 11 taken at the time and place aforesaid; that the
- 12 testimony given by said witness was reduced to
- 13 writing by means of shorthand and thereafter
- 14 transcribed into typewritten form; and that the
- 15 foregoing is a true, correct, and complete
- 16 transcript of my shorthand notes so taken as
- 17 aforesaid.
- 18 I further certify that there were present at
- 19 the taking of the said deposition the persons and
- 20 parties as indicated on the appearance page made a
- 21 part of this deposition.
- 22 I further certify that I am not counsel for
- 23 nor in any way related to any of the parties to this
- 24 suit, nor am I in any way interested in the outcome
- 25 thereof.

00196 1	IN TESTIMONY WHEREOF I have hereunto set my
_	d and affixed my Notarial Seal this 28th day of
	·
	ember, A.D. 2007.
4	
5	
6	Certified Shorthand Reporter
7	Registered Diplomate Reporter Certified Realtime Reporter
8	Fellow of the Academy of Professional Reporters
9	Troitessonal responses
10 My	commission expires ruary 17, 2010
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	